

## Chapter 9

# Playtesting

Playtesting is the single most important activity a designer engages in, and ironically, it is often the one designers understand the least about. The common misconception is that playtesting is simple—just play the game and gather feedback. In reality, playing the game is only one part of a process that involves selection, recruiting, preparation, controls, and analysis.

Another reason that designers often fail to playtest properly is that there is confusion over its role within the game development process. Playtesting is not when the designer and her team play the game and talk about the features. That is called an internal design review. And playtesting is not having the quality assurance team go through and rigorously test each element of the software for flaws. That is quality assurance testing. And it is not when you have marketing execs sitting behind a two-way mirror watching a representative sample group play and discuss the game while a moderator asks them how much they would pay for this product. That is focus group testing. And it is not when you analyze how users interact with your interface by tracking their mouse movements, eye movements, navigation patterns, etc. That is usability testing.

So what is playtesting? Playtesting is something that the designer performs throughout the entire design process to gain an insight into whether or not the game is achieving your player experience goals.

There are numerous ways you can conduct playtesting, some of which are informal and qualitative, and others that tend to be more structured and quantitative. For Halo 3, Microsoft Games User Research conducted over 3000 hours of playtesting with more than 600 players in one of the most sophisticated playtesting facilities in the world.<sup>1</sup> Most professional games go through some level of playtesting, if not this extensive, either at their publisher's facilities or with an outside testing group. Your game might have 10 or 20 playtesters, possibly playing in your garage. All of these are valuable and important tests that are performed at the level of facility available. But the one thing all of these forms of playtesting have in common is the end goal: gaining useful feedback from players to improve the overall experience of the game.

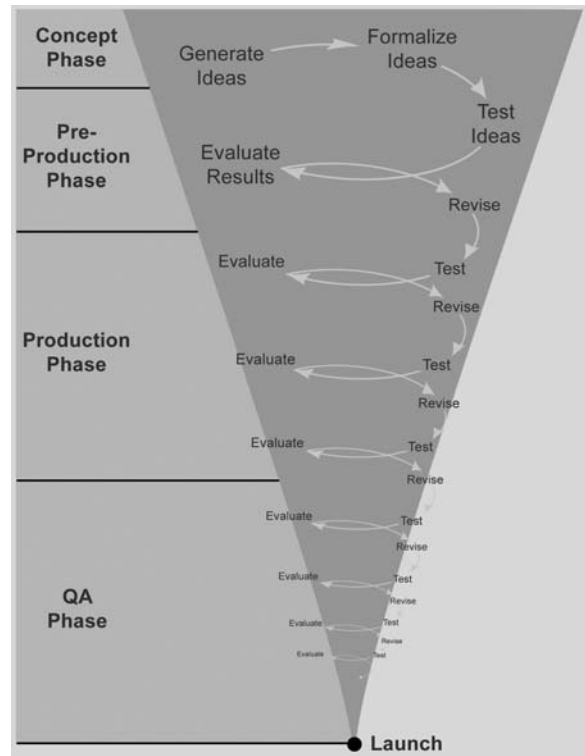
As you develop the game, other groups will perform other types of tests. The marketing people will try to determine who is going to buy the game and how many units can be sold. The engineering team will utilize the QA department to test for bugs and compatibility problems. The interface designers will employ a variety of tests to see if people can operate the game in the most efficient and user friendly way. But as a designer, your foremost goal is to make sure the game is functioning the way you intended, that it is internally complete, balanced, and fun to play. And this is where playtesting comes in.

## PLAYTESTING AND ITERATIVE DESIGN

Recall that we said the primary role of the designer is as an advocate for the player. This does not just mean in the early stages of design; the game designer must keep that relationship with the players' needs and perspective throughout the design and production process. Often, as teams work at a project long days and nights for months at a time, they forget the player in their own quest to make the game live up to their vision.

A continual iterative process of playtesting, evaluating, and revising is the way to keep the game from straying during that long arduous process of development. Of course, you cannot keep changing the basic game design—after all, the goal is to release a product eventually. Figure 9.1 shows how the testing cycle gets tighter and tighter as production moves forward, signifying smaller and smaller design issues to solve and changes to make, so that you are not making fundamental or dramatic changes to the game as the process draws to a close. This method of continually testing your assumptions with players will keep your game on track throughout the production.

You might be thinking, But testing is an expensive process, isn't it? Wouldn't it be better to wait until we have a fully working game—say about the time we have a beta product—and test it then? That way, players will get the best experience. We cannot argue against this way of thinking strongly enough. By that time in the process, it is really too late to make any fundamental changes to your game. If the core gameplay is not fun or interesting at this point, you are stuck with it. You might be able to change some top-level features, but that is it.



**9.1 Model for iterative game design: playtest, evaluate, and revise**

We advise playtesting and iterating your design from the very moment you begin. And we can show you how to do it without much expense—just your own time and some volunteers. The expense you will save is the cost of changing your game at the very end of production or releasing a game that does not live up to its full potential.

## RECRUITING PLAYTESTERS

Before you can playtest, you must have playtesters. But how do you begin and who should you trust? In the earliest stage, when you are creating your first prototype, the single best tester you have is yourself.

### Self-Testing

As you build a working version of your game, you will naturally try it out repeatedly to understand how it functions. If you are collaborating with other designers on the prototype, you will self-test both

as a group and as individuals. Self-testing is most valuable in the foundation stage of a prototype when you are experimenting with fundamental concepts. It is a large part of the process that enables you to come up with the core mechanics for the system. It is also where you create solutions to glaring problems with the play experience. Your goal at this stage is to make the game work, even if it is only a rough approximation of the final product. You will continue to self-test throughout the life of the project; however, as you progress and your game evolves, you will have to rely more and more on outside testers to gain an accurate understanding of what it is you have created.

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### Exercise 9.1: Test It Yourself

Take either the digital game prototype that you developed in Exercise 8.8 or the physical prototype you created in Exercise 7.9 and playtest it yourself. Describe in detail what goes through your head as you play the game. Start a playtesting notebook in which you record all of the feedback you get from yourself and other testers.

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## Playtesting with Confidants

When you move past the foundation stage and the prototype is playable, test it with people you know well, such as friends and colleagues outside the design team. These people will bring fresh eyes to the project and will uncover things you have not considered. You might need to be present to explain the game to them when you begin. This is because the prototype will likely be incomplete in the structure stage. The goal is to get to a version that people can play without much intervention from you. You should be able to give playtesters the prototype, and they should have enough information to begin playing. With a physical prototype, this will require that you write a full set of rules. With a software prototype, the user interface will need to be in place, or you might need to provide some written rules.



### 9.2 Friends and family playtest for a new game prototype at thatgamecompany. Game designer Jenova Chen explains minimal information to get the game started.

When your game is playable and you have a clearly defined set of rules, you must wean yourself from your confidants. Testing with friends and family might feel like it works, and it does in the early stages, but it won't suffice when the game matures. The reason is that your friends and family have a personal relationship with you, and this obscures their objectivity. You will find that most of them are either too harsh or too forgiving. It all depends on how they are used to interacting with you. Even if you believe that your confidants are providing balanced feedback, it is best not to rely too heavily on a small group of individuals. They will never give you the objective, broad criticism that you require to take your design to the next level.

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### Exercise 9.2: Test with Confidants

Now take your original prototype and give it to some confidants. Have them test it. Write down your observations as they play. Do your best to determine what they think of the game without asking them any leading questions.

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## Playtesting with People You Do Not Know

It is often hard to show your incomplete game to strangers. It means taking criticism from people you have just met. But it is only through the process of inviting total strangers into your office or home and allowing them to play your game and criticize it that you will gain the fresh perspective and insight you require to improve your design. This is because outsiders have nothing to lose or gain by telling you honestly how they feel. They are also untainted by any knowledge of the game or personal ties. If you choose them carefully and provide the right environment, you will see that they can be as articulate and dedicated as your coworkers and confidants. There is no substitute for finding good playtesters. Make them an extension of your design process, and the results will become apparent immediately.

## Finding the Ideal Playtesters

So how do you find these perfect playtesters who have never heard of you or your game? The solution is to tap into your community. You can recruit playtesters from your local high school, college, sports clubs, social organizations, churches, and computer users groups. The possibilities are endless. You can also find a broad demographic of recruits by posting online or putting an ad in a local paper. The more sources you try, the better your candidate pool will become. It is as simple as putting up a notice in a local game store, college dorm, library, or recreation center. You will find that people want to be part of the process of creating a game, and if your invitation sounds attractive, you should not have trouble lining up testers.

The next step in recruiting is actually screening out and turning down applicants. You can only do this after you get enough applicants. What you should be looking for is a group of testers who are articulate enough to convey their opinions to you. If they cannot hold a decent conversation on the phone, they probably won't be of much use. We do not expect you to be an expert in demographics or sampling, but

it does not hurt to ask a few questions to help sort out which applicants are going to be useful and which are a waste of time. Questions can include: What are your hobbies? Why did you respond to my bulletin? How often do you buy this type of game? If the tester is not a consumer of the type of game you are making, his feedback will be less useful.

## Playtesting with Your Target Audience

The ideal playtester is someone who represents your target audience. You want testers who actually go out and spend their hard-earned money to buy games like yours. These people will give you far more relevant feedback than someone who would not be attracted to your game in the first place. They will also be able to compare your game to others they have played and provide you with additional market research. And most importantly, they know what they like and what they dislike, and they will be able to tell you this in excessive detail. When you tap into your audience, you will uncover a wealth of information and gain an insight into your game that no one else can provide.

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### Exercise 9.3: Recruiting Playtesters

Now it is time for you to recruit several total strangers to playtest your game prototype. Make sure that they are in your target audience. Set up a time with these playtesters to conduct the test. Exercise 9.4 will help you prepare to get the most from the session.

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The more diverse a group you can recruit, the better. By diverse, we mean a broad range of people within your target audience. You want to tap people who play your games, but you do not want to focus on too narrow a section of your total audience. Your pool of testers should represent the entire spectrum of consumers of your product. Posting notices on gaming Web sites is a great way to recruit testers in your area.

If you are worried about people stealing your ideas, have them sign a nondisclosure agreement (NDA).

This is a simple agreement where a person promises not to tell anyone about your product until it is released. In game companies, playtesters are typically paid in cash or free games. With independent games and personal projects, the testers are typically not paid, but they gain the satisfaction of contributing their thoughts.

The level of caution you take is up to you, but remember this: Do not be paranoid. The fact is that 99.99% of the people out there have no intention of stealing your ideas, and even if they did, the vast majority would not know what to do with your game after they stole it. The benefits of using playtesters far outweigh the perils. In fact, the risk of using testers is negligible when compared to what else can go wrong during a production.

For most tests, you will need to recruit new playtesters so that you get fresh input, but later in the design process, you might want to bring some of your most articulate testers back in to gauge how they feel the game has progressed. You might even find that features that you removed or changed do not work

Prototyping Stage	Playtest on Your Own	Playtest with Confidants	Playtest with Target Audience
1) Foundations	●		
2) Structure	●	●	
3) Formal Details			●
4) Refinement			●

### 9.3 Types of playtesters appropriate for each stage of prototyping

as well, and these testers will be able to point that out. Figure 9.3 shows the various stages of prototyping and the types of playtesters you should involve at each stage.

## CONDUCTING A PLAYTESTING SESSION

So now that you have all these strangers in your office or living room, what do you do with them? At this point, many game designers make a common mistake—they begin to tell players about their game, how it works, their plans for future developments, their hopes and dreams for the game. But this defeats much of the purpose of getting a fresh perspective on the game. Once you have told a playtester how the game is supposed to work, you can never go back and see their natural first impression. We tell our game design students to always keep in mind that “you don’t come in the box,” meaning that when the game goes out to the public, you won’t be there to explain it to each and every player.

Your role at this point is not that of the game designer but that of an investigator and observer who must give these playtesters access to the game, lead them through a useful playtest, record what they say and do and, later, analyze their responses. Rather than telling players what to think about your

game, or explaining how it works, let them play it with no or minimal explanation. Allow them to make mistakes. See how each person approaches the game. Maybe your rules are confusing. Provide answers if they get really stuck, but for the most part, let your testers figure it out. You will learn much more from the mistakes players make than you will if they play the game flawlessly based on your explanations.

The best way to run a playtest is to have an objective person run the test while you watch from behind a one-way glass or on a video feed. If you are doing this at home by yourself, you might not have that option. The next best solution to help control your impulse to talk too much is to create a test script. This script will keep you on track and remind you of your role as an observer. Your script should include at least the following sections and perhaps several others depending on the type of test you are doing.

## Introduction (2-3 Minutes)

First, welcome the playtesters and thank them for participating. Introduce yourself—your name, occupation, a bit about what you are doing. Then give a brief explanation of the playtesting process and explain how this will help you improve your game. If you are audio- or videotaping the session, let the players know and ask if they have any problems with this. Assure them that this is for your reference only and won't be shown outside the design team. Also, if you are using a special usability room (i.e., with one-way glass, let them know if there are other people watching the test from behind the glass).

## Warm-up Discussion (5 Minutes)

Develop several questions to find out about the games they play that are similar to your game, what they like about them, what are their favorites, etc. Some suggested questions are as follows:

- Tell me about some of the games you play.
- What do you like most about these games?
- Where do you go to play/find out about new games? Why there?
- What was the last game you purchased?

## Play Session (15-20 Minutes)

Explain to the playtesters that they will be trying out a game that is still in development. The purpose of the session is to get their feedback on the experience. Make sure they understand that you are testing the game, not their skill. There are no wrong answers, and any difficulties they have in playing the game will help you improve your design.

There are two ways to proceed at this point. One is to leave the playtesters alone in the room and watch them play from behind one-way glass or on a video feed if you have set up a camera. The other is to stay in the room and watch quietly from behind the playtesters. In either case, it is important to ask the playtesters to “think out loud” when they are playing. By this, we mean that you want to hear what choices they are making and what uncertainties

they have when playing. For example, “I think this is the inventory button, so I'll click it. Oh, I guess it's not. Well then this one must be . . . hmmm. Where is it?” You can see that by having a running monologue of what is going on in the players' minds, you will learn a lot more about their expectations than if they were simply sitting quietly and clicking on buttons. If playtesters forget to think out loud—and they often do—you can gently remind them by asking them a question about what they are thinking.

You should let your playtesters play for at least 15-20 minutes while you observe them. If they play longer than this, they tend to get tired. If the testers have a tremendous amount of difficulty, you can give them help to move the session forward, but be sure to put in your notes where and why the problem occurred.

## Discussion of Game Experience (15-20 Minutes)

After about 20 minutes, hopefully at the end of one or more levels, you will want to wrap up the play session and have a one-on-one discussion with the testers. You will want to develop a set of questions for this discussion that probe for overall appeal, interest level, challenge level, and that check for understanding of game features. Some example questions are as follows:

- Overall, what were your thoughts about the game?
- What were your thoughts about the game play?
- Were you able to learn how to play quickly?
- What is the objective of the game?
- How would you describe this game to someone who has never played it before? What would you tell them?
- Now that you have had a chance to play the game, is there any information that would have been useful to you before starting?
- Is there anything that you did not like about the game? If so, what?
- Was anything confusing? Please take me through what you found to be confusing.

As your design process goes on, you will have more specific questions in this section regarding difficulty, progression of levels, look and feel, sound effects, music, tone, characters, etc. This discussion should focus on the most important design questions you have at this point in the process.

## Wrap-up

Thank the playtesters for coming in. Make sure you keep their contact information so you can let them know when the game is finished. If you have a token gift, like a T-shirt for your game, you can give it to them now.

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### Exercise 9.4: Writing a Playtest Script

Write a script for the playtest session you set up in Exercise 9.3. Be sure to address areas of your game design that you have questions about. Do not lead or suggest ideas to the playtesters.

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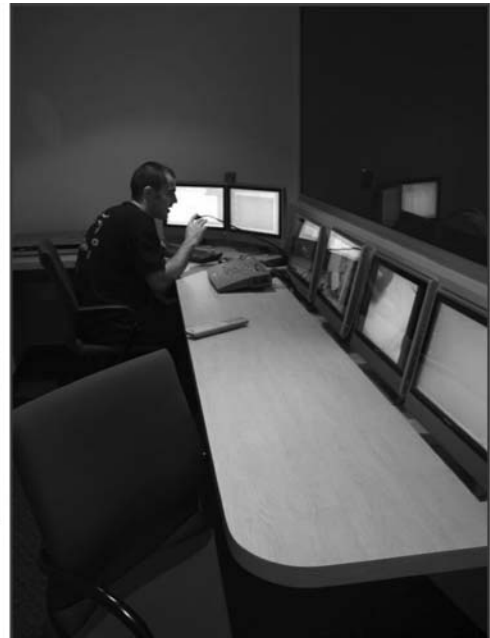
The most difficult part about this process will be learning to listen to the playtesters' feedback

without responding to every point. You, as the designer, invariably feel a strong attachment to whatever it is you have created. You have spent a lot of time and effort on your game and it is only natural to become defensive. We advise you to try and ignore your ego. If you are going to gain anything from a playtesting session, you have to learn to take feedback without emotional response. Do not answer criticisms, just write them down. Learn to listen carefully to what players are saying. Keep in mind that your goal is not to have these people tell you that they love the game but to discover what they do not like about it or do not understand. Far too many designers fail to learn to listen to criticism. Either they try to answer any negative comments or make excuses for their game because taking the criticism is too painful.

If you refuse to take feedback, or if you lead your testers into saying what you want to hear, you will find that they will gladly fall in line. You invited them to your office or home, and they do not want to upset you. They want to please you. And if you let them, they will tell you whatever it is that you want to hear. If you are determined to hear only good news,



**9.4** Leading a playtest session; view from behind one-way glass



then that is what you will get. It might make you feel like a genius, but it won't make your game any better. Instead try to embrace the criticism you receive from your playtesters. Even if you feel awful inside, remind yourself that you need to hear the problems because you cannot fix the problems if you do not know what they are. And it is better to hear the bad news now than later from a game critic. Do not let this chance slip past.

There are times when the criticism can get a bit heavy. If you are testing in a group, one tester might be particularly vocal and begin to sway the others. Many professional usability facilities isolate playtesters for this very reason. However, you might not have that luxury. It helps to make it clear at the beginning of the session that you are open to feedback and want everyone to be honest, but at the same time there is a certain etiquette you would like the testers to follow. Everyone should respect each other's opinions

and allow each other a chance to speak. There is no right or wrong answer, and no tester should ever criticize another tester's ideas. If you lay down some good rules for the discussion at the outset, you should avoid most problems.

Most people want to be helpful; after all, that's why they volunteered. Before you take offense at the comments of a playtester, be sure to look inside yourself for the answer. Are you being too sensitive? Is the criticism truly harmful or is this person unaccustomed to giving feedback? How are the other testers reacting to this person? It's true that one bad seed can skew results, casting a negative spin on everything, but do not jump to conclusions. Your ultimate goal is to take what you are given and learn from it, not silence anyone who says something that you do not like.

You will make mistakes at first, but leading an effective playtest is a skill you should practice over



### 9.5 Playtesting sessions for physical prototypes: Matt Kassan of Atari and Richard Wyckoff of Pandemic Studios give student designers feedback on their designs







## 9.6 Playtesting sessions for digital prototypes



and over. Becoming a good listener and maintaining objectivity when taking criticism is something that will help you throughout your career. The same skills can be applied to your production environment. In addition to playtesters, you need your team's input and constructive criticism, and the best way to elicit this is to make your entire production a safe environment where everyone is encouraged to speak their mind while being careful not to personally criticize each other. If you apply the same rules described earlier to all of your group meetings, you will wind

up with a far more productive and motivated team that feels invested in the product you are creating together.

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### Exercise 9.5: Playtesting Your Game

Conduct the playtesting you set up in Exercise 9.3. Use the playtesting script you wrote in Exercise 9.4 to keep the session on track. Take notes in your playtesting notebook from Exercise 9.1 recording feedback and problems.

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## METHODS OF PLAYTESTING

Most professional usability testing takes place individually. It is a generally accepted rule that group dynamics are good for generating ideas but very bad for evaluating ideas. On the other hand, you might have no choice, depending on the nature of your prototype and environment, so do not feel like you cannot playtest just because you do not have the perfect setup.

Here are a number of different ways you can structure your tests, each with their own positives and negatives, but one or more should work for the environment you have available.

- *One-on-one testing:* As described in the previous test script, you sit down with individuals and watch over their shoulders or from behind



### 9.7 More playtesting sessions for physical prototypes: Steve Ackrich of Activision and Neal Robison of Vivendi-Universal give student designers feedback on their designs

one-way glass as they play the game. You take notes and ask them questions both before and after the session.

- *Group testing:* You get a group of people and allow them to play your game together. This works best for physical prototypes, but it is also useful for digital prototypes if you have access to a lab with several computers. You observe the group and ask questions as they play.
- *Feedback forms:* You give each person who tests your game a standard list of questions to answer after playing and then compare the results. This is a very good method for getting quantitative feedback. Professional testing facilities, like Microsoft Games User Research, use digital forms that feed into a database of user responses and allow them to generate reports for analyzing the data. You can do this too, if you like, using online

tools such as SurveyMonkey.com or even an Excel spreadsheet.

- *Interview:* You sit down face-to-face with the playtesters and give them an in-depth oral interview after the playtesting session. This is not a discussion; it is more of a verbal quiz.
- *Open discussion:* You conduct either a one-on-one discussion or a group discussion after a round of playtesting and take notes. You can either promote a free-form discussion or have a more structured approach where you guide the conversation and introduce specific questions.
- *Data hooks:* As playtesting becomes a more accepted process in the game industry, new tools and techniques are being developed for gathering data. At Microsoft Games User Research, for example, they integrate data hooks into the game engine that collect data on player movement and actions in the game. This data is then analyzed to show where players are progressing as expected and where they are taking too much time or getting stuck. Dealing with data hooks might be beyond your level of expertise, but it is good to know about such techniques because they will undoubtedly be an important part of the next generation of testing methods for games.

You can combine the previous approaches to fit your game and your space. For example, you can have players play a game together and have a group discussion afterward, but then ask each person to fill out a feedback form individually. You will be surprised how differently people respond when there is no group dynamic.

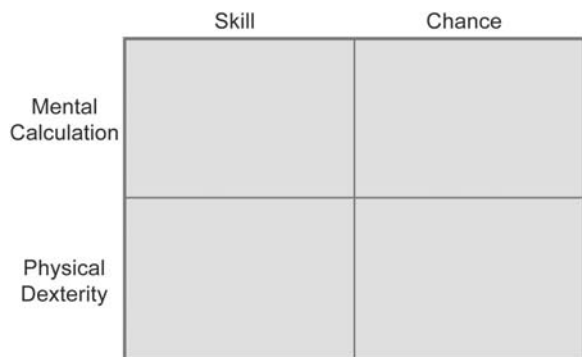
Over time, you will find out which methods work best for you at each stage of testing. Our goal is to encourage you to test no matter what your limitations are. If none of the structures on our list works for you, then think creatively and come up with your own methods. Try some of these different processes if you can. You will see how each method produces different results, and you will broaden your testing techniques and experience.

## THE PLAY MATRIX

One valuable playtesting tool you can use is the play matrix. We developed the play matrix to help playtesters and students give context to their discussions about game systems.

The horizontal axis of the play matrix is a continuum between skill and chance. The vertical axis is a continuum between mental calculation and physical dexterity. We chose these two continua because they are core aspects of interactive experiences, and all games can be plotted along them. Think about the game of chess. It is a game of pure strategy, a type of skill. There is absolutely no chance involved. So on the skill versus chance continuum, it would be plotted to the far left. It is also a game of pure mental calculation. There is no physical dexterity required to play the game. So on the mental calculation versus physical dexterity continuum, it is plotted at the very top. When chess is plotted on both of these dimensions at the same time, it appears in the top left corner.

Now let's think about the game of blackjack. It involves chance, but the outcome is not determined purely by chance. It therefore falls somewhere to the right of center on the continuum. No dexterity is required to play, so it plots at the top of the mental calculation versus physical dexterity line.



**9.8** The play matrix

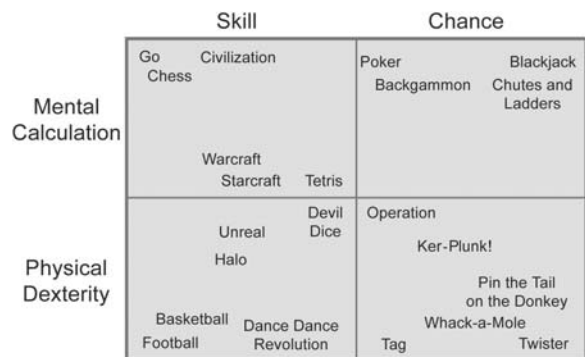
### Exercise 9.6: The Play Matrix

Now it is your turn to use the play matrix. Plot a popular type of video game, such as WarCraft, Quake, or Atomic Bomberman, on the play matrix. Compare this to a game like Twister or Pin the Tail on the Donkey. Now try plotting a board game like Monopoly, Risk, or Clue. Describe the differences and similarities between the three types of games. What does the play matrix show you?

The play matrix is not an absolute system that produces the same results every time. Different people might have different opinions on where games plot, which is okay. Everyone’s opinion has value. It is best to use the play matrix as a tool for stimulating discussion and analyzing gameplay. The goal is to get your playtesters to think about the game and verbalize their feelings.

Figure 9.9 shows the play matrix with several games plotted in each quadrant. Can you see patterns in the

types of games that fall in different quadrants? Many popular video games fall in the lower left (physical + skill). Many popular board games and turn-based video games fall in the upper left (mental + skill), many gambling games fall in the upper right (mental + chance), and many games for very young children fall in the lower right (physical + chance).



9.9 The play matrix including games

### Exercise 9.7: Plotting Your Favorite Games

Take five of your favorite games and plot them on the play matrix. Describe what pattern you see. What does this tell you about yourself?

When conducting a playtesting session, it is sometimes helpful to ask your testers to plot your game on the matrix. Then follow by asking them these questions: (1) Is the outcome of the game determined more by chance or by the skills of the players? (2) Is the outcome determined more by mental skill or physical dexterity? Ask playtesters if they would move the game more toward one quadrant or another; what would they prefer? Different audiences often gravitate toward one quadrant of gameplay even if they enjoy different genres. For example, players who enjoy strategy games from the upper left corner might also gravitate toward other mental + skill based play, such as trivia or puzzles. Young children often

gravitate toward games in the lower right, focusing on physical + chance, but as they get older, they choose games requiring mental + chance.

If players are dissatisfied with your game, they might be able to verbalize it by placing games they do enjoy in other quadrants. Ask yourself what game variables you could change to move the play experience toward a quadrant with games your target audience enjoys. For example, you might want to move from the upper right (mental + chance) to upper left (mental + skill).

The solution might be to change a variable determined by chance into a variable determined by player choice. In a physical prototype, this might be accomplished by removing dice from the system and replacing them with cards that a player can choose to play. In an electronic game, this might be accomplished by giving the player a choice of where to start or what weapons to use instead of randomly generating them.

## TAKING NOTES

As mentioned, it is imperative to keep notes of your playtests. You think you will remember all of the comments later on, but what you will really remember is those comments you expected to hear or wanted to hear. If you do not keep notes, you will lose all the really important details of the playtesters' reactions. These notes should be filed chronologically in a notebook or folder or entered into a database. Each time you conduct a test, write down the date of the test, all feedback gathered from your testers, and any of your own observations.

Figure 9.10 is a form you can use to capture observations and playtester comments. It is broken into three parts: (1) in-game observations, which are thoughts that you write down while the testers are playing the game; (2) postgame questions, which are questions that are designed to help elicit opinions about the key aspects of a game system; and (3) revision ideas, which is a space for you to articulate ideas for making the game better.

This form is not intended to be used instead of a test script but rather in addition to it. The script

keeps the session on track; the form is a place to take notes. If you like, you can merge these two lists so that your script has room to take notes and a list of all your questions.

You might be asking yourself right now, "What should I be testing for?" Don't worry—that is the subject of the next two chapters. For now, here are some general questions you might ask of your playtesters. After you have gone through Chapters 10 and 11, you can create your own questions that are specifically geared for your own game.

You will find that sometimes not all of the questions on the form will be relevant. For example, if you are testing for interface flaws, then data about the overall play experience might be less important to capture. We encourage you to tailor this form to your specific needs. Many of the questions will be unique to a game, so it is important for you not to rely on our questions but to create your own. Questions designed to get at issues that you have with your particular game will be the most valuable to you.

## 9.10 Observations and Playtester Comments

### IN-GAME OBSERVATIONS

[Your thoughts as you watch the testers play]

### IN-GAME QUESTIONS

[Questions you ask the testers as they play]

1. Why did you make that choice?
2. Does that rule seem confusing?
3. What did you think that would do?
4. What is confusing you?

### POSTGAME QUESTIONS

[Questions you ask the testers after they have played]

#### General questions

1. What was your first impression?
2. How did that impression change as you played?
3. Was there anything you found frustrating?
4. Did the game drag at any point?
5. Were there particular aspects that you found satisfying?
6. What was the most exciting moment in the game?
7. Did the game feel too long, too short, or just about right?

#### Formal elements

1. Describe the objective of the game.
2. Was the objective clear at all times?
3. What types of choices did you make during the game?
4. What was the most important decision you made?
5. What was your strategy for winning?
6. Did you find any loopholes in the system?
7. How would you describe the conflict?
8. In what way did you interact with other players?
9. Do you prefer to play alone or with human opponents?
10. What elements do you think could be improved?

#### Dramatic elements

1. Was the game's premise appealing to you?
2. Did the story enhance or detract from the game?
3. As you played, did the story evolve with the game?
4. Is this game appropriate for the target audience?
5. On a piece of paper, graph your emotional involvement over the course of the game.
6. Did you feel a sense of dramatic climax as the game progressed?
7. How would you make the story and game work better as a whole?

#### Procedures, rules, interface, and controls

1. Were the procedures and rules easy to understand?
2. How did the controls feel? Did they make sense?
3. Could you find the information you needed on the interface?
4. Was there anything about the interface you would change?
5. Did anything feel clunky, awkward, or confusing?
6. Are there any controls or interface features you would like to see added?

#### End of session

1. Overall, how would you describe this game's appeal?
2. Would you purchase this game?
3. What elements of the game attracted you?
4. What was missing from the game?
5. If you could change just one thing, what would it be?
6. Who do you think is the target audience for this game?
7. If you were to give this game as a gift, who would you give it to?

### REVISION IDEAS

[Ideas you have for improving the game]

A good way to begin is to identify key areas of your game you need input on and create questions geared to get feedback on those areas. Write down more questions than you plan to use and then rank them in order of importance. Then group the top questions by type as we did in Figure 9.10. You can develop your own categories of questions and structure. It really comes down to the type of information

you wish to gather and how your playtesting sessions are structured.

One thing to avoid is getting carried away and overwhelming your playtesters. If you ask someone 20 or more questions in a row, they will become exhausted and might stop answering accurately. Remember, it is not the number of questions you ask but the quality of the responses.

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## BASIC USABILITY TECHNIQUES

Asking questions is a vital part of conducting a playtesting session, but there are other methods for eliciting good responses. Some of these include techniques commonly employed in usability labs. Usability research involves getting real feedback on how people use products before those products go to market so their designs can be improved. In the next sections we have listed three techniques that you can apply to game testing.

### Do Not Lead

You will learn the most from your testers by quietly observing them play. If playtesters ask a question, respond by asking them to describe what they think they should do. If they reach an impasse while playing, then you have identified something important that needs to be fixed.

### Remind Testers to Think out Loud

As previously discussed, you should ask your testers to explain to you what is going on inside their

heads as they play. Their commentaries will provide a window into their expectations and choices as they play your game. Most people are not used to thinking out loud, so you might have to help them get started.

### Quantitative Data

In addition to taking notes on what players like and do not like, and on what they pick up quickly and have difficulty grasping, use feedback forms to generate data that shows trends. After a playtest session, you can use this quantitative data to prioritize the severity of issues.

Some game companies work with professional usability experts who might employ more sophisticated methods and use special facilities for playtesting. If you have the budget, this can be extremely beneficial. Not only do professional labs tend to produce superior results, but you can learn from the process and apply some of their methodology to your in-house playtesting sessions.

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## DATA GATHERING

So far we have mostly discussed how to obtain qualitative feedback, but you might also want to go after quantitative feedback, such as recording the time it takes someone to read the rules, counting the number of clicks it takes to perform a certain function, or tracking the speed at which a player advances in level. You might also ask testers to rank the ease of

use of certain features on a scale of 1 to 10, or ask them to choose between several options to see what features are most important to them.

The type of data you gather depends upon the problems you wish to solve. If the game feels clunky and people are taking too long to get started, then measuring the time they spend on each procedure to

determine where the trouble spot is might be a good approach. However, if the problem is that the game does not feel dramatic enough, a series of qualitative questions might produce superior results.

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### Exercise 9.8: Gathering Data

Go back to your original prototype and think of three pieces of quantitative data you can measure that will answer three clearly defined questions you have about the gameplay.

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If you are successful at gathering quantitative data, you might suddenly find yourself buried in statistics. It is nice to have stats on every conceivable aspect of your game, but if you do not know how to interpret the numbers, they are not much use. We recommend that you conduct your data gathering with clearly defined objectives in mind. Before you set out to measure something, write down your assumptions and purpose. What is it you want to prove or disprove? Then structure your test to either affirm or deny the hypothesis. For example, you might feel that a certain feature in the game is causing a problem, so you design an experiment that measures the time it takes people to reach a specific point in the game with and without that feature. You might also combine this with a qualitative approach where you ask the testers how they feel about the new feature. The combination of the qualitative and quantitative should give you the answers you are looking for.

As we mentioned above, game researchers such as those at Microsoft Games User Research have created software tools to record game data during playtesting sessions. This is a sophisticated form of keeping version notes. The developers then use specialized tools and visualization software to help analyze this data and determine the effectiveness of different game elements and features.

For example, the software might analyze the effectiveness of all units in an RTS prototype using the statistics gathered from actual playtests. If the data shows that one unit is dominating the others, the developer can then tweak that unit's variables accordingly and retest. They might make the dominating unit more expensive to build or less powerful. Or they might tweak the variables of other units to balance the game.

Although statistical analysis techniques like this are powerful tools, it is not a replacement for the designer's creative judgment on how to tweak game variables. This is because statistics can be misleading. If playtesters are new to the game, they might not be using certain units as efficiently as they could because they have not learned the subtleties of play yet. Or, at the other end of the spectrum, if the testers are experienced with the game, they might have set opinions about how to use the units and not see some innovative new way of playing. The bottom line with all data analysis is that it is a good tool that should be used in combination with other playtesting methods to have the best overall results.

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## TEST CONTROL SITUATIONS

A tool for improving the efficiency of your playtesting sessions is to utilize controlled game situations. A controlled game situation is when you lay down parameters that force players to test a specific portion of the game mechanics, such as:

- The end of the game
- A random event that rarely takes place
- A special situation within a game

- A particular level of a game
- New features

You can set up to test different aspects of your game independently of one another during different prototyping stages. In the foundation stage, you can test basic functionality without worrying about balancing or fairness. In later stages, you might want to test for loopholes and dead ends. Or you can focus sessions on the accessibility of the interface or navigation system.



This type of controlled test situation is vital because it allows your testers to repeatedly experience an event under a variety of conditions. For example, let's say you were designing Monopoly, and you wanted to test the "going to jail" feature. Instead of waiting for it to happen by chance, you could force this event to occur and see the results under various conditions. How does going to jail affect a player who owns very little property versus another player who owns a vast amount of property? You might choose to start the game in the middle with the player already in jail, then play for 30 minutes and observe what takes place. Then repeat the experiment with a change in the player's financial position.

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**Exercise 9.9: Test Control Situations**

Create three test control situations for the original prototype that you created. Describe the purpose of each control and how it functions. Then try it out and make note of your observations.

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You do not have to have your testers start from the beginning and play the game all the way through. You can start at any point: beginning, middle, or end. You can make one of your players grossly more powerful than the others and see what happens. Testing control situations is not about being fair to your testers or making sure that they enjoy the game. It is about seeing what happens under every possible condition. Many of these are rare cases and need to be forced so that they materialize at key moments in the game. This way you can see how it affects the gameplay. Does it ruin the experience? Or is it a nice surprise?

Also, when testing, your time is limited, and some games take days to play. If you do not have the time, you will find yourself relying on test control situations almost every session. One of the most common control situations is starting a game near the end. To do this, you set up the prototype to simulate where players would be in the final conflict. You define the parameters to create the type of ending that you want to test, and then you start the session from this

control point and study how the end game plays out. Because it is a controlled situation, you might be able to test the end game four times in one hour.

This is one of the reasons that cheat codes exist for electronic games. They are tools that the game developers use so that the team can test control situations. For example, the designers of a real time strategy game might find it helpful to have a cheat code for turning off the fog of war. This

would allow them to better monitor the AI for the computer-controlled units, while a cheat code for infinite resources would allow them to test how the game plays with the maximum number of units. It has become a tradition among game developers to leave the cheat codes in the final releases of game titles. One reason is so that players can have fun experimenting with different game situations that would otherwise be impossible.

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## PLAYTESTING PRACTICE

We have found that it is easier for designers to learn the process of playtesting by using a game that they have no emotional connection with—it is easier to be objective when your design skills are not on the line. For the next few exercises, we will take a simple, familiar game and use it to learn the essence of playtesting. As we do this, much of what we discussed earlier will become apparent, and some new concepts will be introduced.

### Connect Four

Many of us grew up playing the game Connect Four. It is where two players take turns dropping red and black checkers into a vertical grid. The first player to get four of their units in a row (horizontally, vertically, or diagonally) wins the game.

### 1. Create the prototype

First, you need to create a simple prototype for Connect Four. To do this with pen and paper, draw a grid, seven squares wide by six squares tall, on a piece of paper. One player will use a black pen to represent black units on the grid and a second player will use a red pen to represent red units. Make sure to have a stopwatch handy to time your playtest sessions. Next, decide who goes first. Each player, on his turn, chooses a column in which to place a unit. He then draws units at the bottom of the chosen column as if gravity dropped them from the top. Units stack on top of one another when they “land” in the grid.

### 2. Prepare your questions and script

Write down the questions you plan to ask in advance and prepare a script for the session.

### 3. Recruit testers

Go out and find two playtesters.

### 4. Playtesting

Introduce your testers to the game and let them begin playtesting.

### 5. Alternate the grid size

Play according to the previous description a few times. Use your stopwatch and mark how long each game takes to resolve next to the game grid. Next, draw the game grid at  $9 \times 8$  instead of  $7 \times 6$ . Play this a few times using the same rules. What happens to the play experience in the  $9 \times 8$  version? What happens to the time it takes to resolve? Which version is more interesting? Why? Does changing the grid size give you ideas for changing other variables?

### 6. Alternate the objective

Go back to a  $7 \times 6$  grid, and this time change the objective, so that winning requires connecting five in a row. Play this a few times. What happens? Does changing the objective give you ideas for changing other variables as well? For example, you might find that a  $7 \times 6$  grid is too small. If so, try the “connect five” version on the  $9 \times 8$  grid.

### 7. Alternate turn procedure

Now go back to the original rules (i.e., Connect Four on a  $7 \times 6$  grid). This time change the turn procedure. Players can now place two units on each turn; the second unit must be placed in a different column than the first unit. Play the new version of the game. What happens? How does this change affect the players’ strategies? Is the game still balanced?

### 8. Alternate number of players

Go back to the original rules (i.e., Connect Four on a  $7 \times 6$  grid). This time, change the number of players to three—you can act as the third player yourself if you do not have another playtester. Use a third color for the new player. Take turns as usual and play the new version of the game. What happens? How does this change affect the players’ strategies? How does it affect the social dynamics of the game?

## Final Analysis

Clearly changing system variables has a direct effect on the play experience, and the only way to determine this effect is through playtesting. How do these alternate versions compare with the original? How did each change affect the player experience?

Compile your notes and analyze your results. What changes would you make to the game of Connect Four as a result of this playtesting session? Do your notes point to any conclusions?

The previous exercise exposes you to the basics of playtesting and iterating on the fly. This works great if you are testing a physical prototype like the Connect Four game we created. However, the same process can also take place over a series of tests as you change and iterate your digital prototype. We used the Connect Four example so that you could quickly and easily see the change in the game experience over several iterations. Understanding and practicing this iterative process of playtesting and revising over and over is fundamental to the creation of good games. In the next two chapters, we will test your own original game in the same way—though it might take longer than the Connect Four example—as you iterate and improve your design over a number of playtests.

## CONCLUSION

As you can see, playtesting is an involved task, but it is a critical part of game design that cannot be rushed through or sidelined. Your job as a designer is to make sure playtesting remains at the heart of the game design and development process. As soon as you let it slip into the background, then you give up your chance to see your game as the players will see it when they open the box for the first time.

Playtesters are your eyes and your ears. They allow you, as the designer, to keep your finger on the pulse of the game, even after you have played

it hundreds of times. If you learn to listen to your playtesters and analyze what they are saying, you will be able to see the game mechanics for what they are, not what you want them to be or imagine they should be. And that is the key to good design. It is understanding what it is you have created and being able to make it even better, not in one flash of brilliance, but step-by-step over months and even years. If you can master this process, then you have mastered one of the key skills to being a great game designer.